

Ten-Years Summary

KYB Corporation and its Consolidated Subsidiaries
Years ended March 31,

	Millions of yen									
	2018 IFRS	2017 IFRS	2016 IFRS	2015 IFRS	2014 JGAAP	2013 JGAAP	2012 JGAAP	2011 JGAAP	2010 JGAAP	2009 JGAAP
Net sales	¥392,394	¥355,316	¥355,320	¥370,327	¥352,711	¥305,752	¥337,159	¥320,083	¥252,021	¥329,262
Cost and expenses	370,794	336,692	337,732	354,821	334,541	295,279	315,621	295,931	248,125	329,212
Operating profit	20,885	19,247	4,327	14,461	18,170	10,473	21,538	24,152	3,896	50
Operating profit margin [%]	5.3	5.4	1.2	3.9	5.2	3.4	6.4	7.5	1.5	0.0
Profit before tax / Income (loss) before income taxes and minority interests	20,881	18,852	2,825	14,892	21,032	12,994	21,760	24,440	1,671	(4,300)
Profit (loss) attributable to owners of the parent / Net income (loss)	15,202	14,544	(3,161)	8,036	12,761	7,789	13,898	17,014	661	(5,230)
Comprehensive income	20,115	18,345	(17,832)	25,203	20,310	16,061	14,997	14,406	—	—
Return on equity attributable to owners of the parent / Return on equity (ROE)	8.8	9.3	—	5.1	9.7	7.3	14.8	21.1	0.9	—
Cash flows from operating activities	29,252	31,153	19,958	22,335	28,788	18,984	17,399	35,433	22,655	8,499
Cash flows from investing activities	(16,386)	(21,337)	(20,320)	(30,658)	(36,078)	(36,125)	(20,000)	(7,233)	(12,828)	(26,505)
Cash flows from financing activities	(4,482)	(969)	(3,395)	(555)	5,709	8,529	(3,455)	(16,968)	(6,646)	32,200
R&D expenses	8,102	7,621	7,760	8,910*	6,917	5,468	4,035	3,218	2,817	3,268
Depreciation and amortization	16,988	15,922	17,075	15,191	17,294	14,554	13,508	13,427	15,318	16,552
Capital expenditures	20,956	20,578	21,300	30,087	29,908	39,215	27,173	8,916	10,082	24,968
Working capital	39,911	33,278	23,511	29,405	39,303	22,179	42,006	46,023	48,701	43,513
Total equity attributable to owners of the parent	180,225	164,299	148,278	169,307	—	—	—	—	—	—
Total equity / Total net assets	186,651	169,771	153,381	175,256	153,997	116,435	102,762	89,964	78,489	76,451
Total assets	412,493	381,326	359,002	387,877	361,083	327,912	301,349	285,134	269,361	269,655
Cash and cash equivalents at end of period	42,702	33,988	25,296	30,510	38,132	35,215	42,010	48,123	37,664	34,272
Ratio of equity attributable to owners of the parent / Equity ratio [%]	43.7	43.1	41.3	43.6	41.2	34.5	33.2	30.6	27.3	26.6

	Yen						
	2018	2017	2016	2015	2014	2013	2012
Per share data:							
Basic earnings per share / Net income (loss)	¥ 595.09	¥ 56.93	¥ (12.37)	¥ 31.45	¥ 55.25	¥ 35.24	¥ 62.87
Equity attributable to owners of parent per share / Net worth	7,055.40	643.15	580.40	662.67	582.28	512.18	453.00
Cash dividends applicable to the year	150.00	12.00	11.00	12.00	9.00	8.00	9.00
P/E ratio [Times]	8.5	10.2	—	14.0	7.9	13.1	8.0
Number of employees	14,754	14,350	13,796	13,732	13,033	12,306	11,975

*JGAAP

Note: The Company carried out 1-for-10 reverse stock split on the effective date of October 1, 2017.