



First Quarter of FY2026 (1Q) Financial Information

August 6, 2026

KYB Corporation

(Code number: 7242; Prime Market of Tokyo Stock Exchange)

Summary

1Q of FY2026 Performance Overview

✓ Increase in Net Sales, decrease in Profit (Operating Profit ¥13.4bn → ¥10.8bn)

- Net sales increased due to higher sales of products for automobiles, motorcycles, and construction machinery, as well as the depreciation of the yen.
- Operating profit decreased, as the positive effects of higher sales and the depreciation of the yen were more than offset by the absence of the gain on bargain purchase recorded in Q1 FY2025.

FY2026 Forecast

✓ Initial Forecast Unchanged

- Taking into account the results of the first quarter, we have maintained our initial forecast.

Return to Shareholders

✓ FY2026 annual dividend forecast: ¥162 per share (No change from the figures announced in May)

- Interim dividend forecast: ¥81 per share, Year end dividend forecast: ¥81per share

Note: KYB plans to conduct a 3-for-1 stock split of its common shares, effective October 1, 2026. The dividend forecast presented here is based on the number of shares outstanding prior to the stock split.

✓ Completion of cancelation of treasury shares (implemented on June 29, 2026)

- Total number of shares canceled
Common shares: 9,869,864 shares; Class A preferred shares: 125 shares
- Total number of issued shares following the cancellation
Common shares: 40,598,798 shares, including treasury shares; Class A preferred shares: 0 share

1Q of FY2026 Financial Summary

(¥ Billion)	IFRS		Differences
	1Q of FY2025 actual	1Q of FY2026 actual	Previous period
Net sales	113.9	126.2	12.2
Segment profit* [Segment profits ratio]	6.1 [5.3%]	8.6 [6.8%]	2.5 [1.5%]
Operating profit [Operating profit ratio]	13.4 [11.7%]	10.8 [8.6%]	(2.6) [(3.2)%]
Profit attributable to owners of the parent	12.1	8.3	(3.8)
FOREX (Average) (¥)			
JPY/ US\$	144.60	159.49	
JPY/ EUR	163.80	185.38	

*Segment profit correspond to operating income in JGAAP.

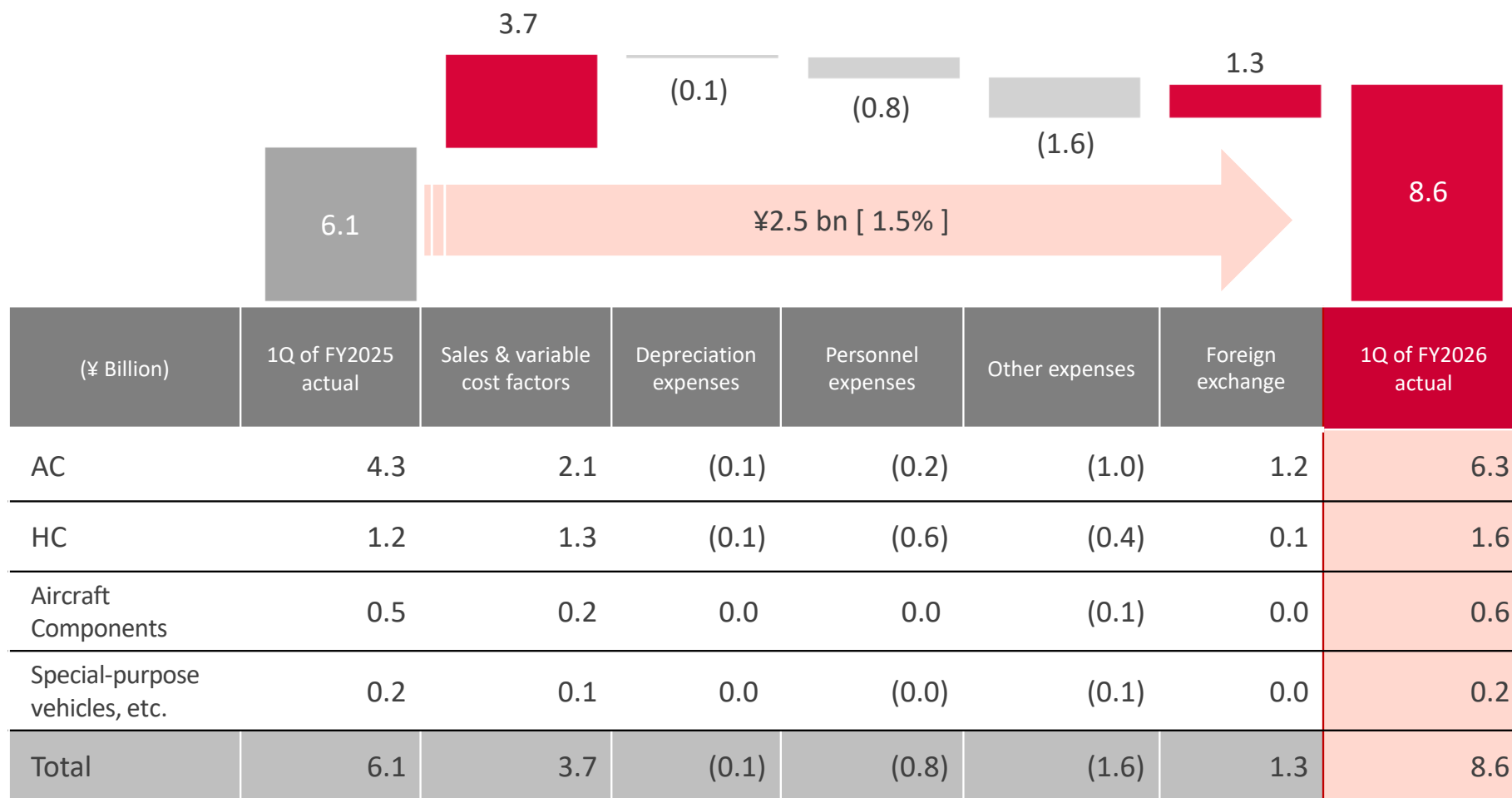
1Q of FY2026 Net Sales and Segment Profits

(¥ Billion)	Net Sales			Segment Profits		
	1Q of FY2025 actual	1Q of FY2026 actual	Differences	1Q of FY2025 actual	1Q of FY2026 actual	Differences
AC	79.7	88.8	9.2	4.3	6.3	2.0
HC	31.0	33.8	2.8	1.2	1.6	0.4
Aircraft Components	1.8	2.0	0.2	0.5	0.6	0.1
Special-purpose vehicles, etc.	1.4	1.5	0.1	0.2	0.2	(0.0)
Total	113.9	126.2	12.2	6.1	8.6	2.5

AC: Automotive Components HC: Hydraulic Components

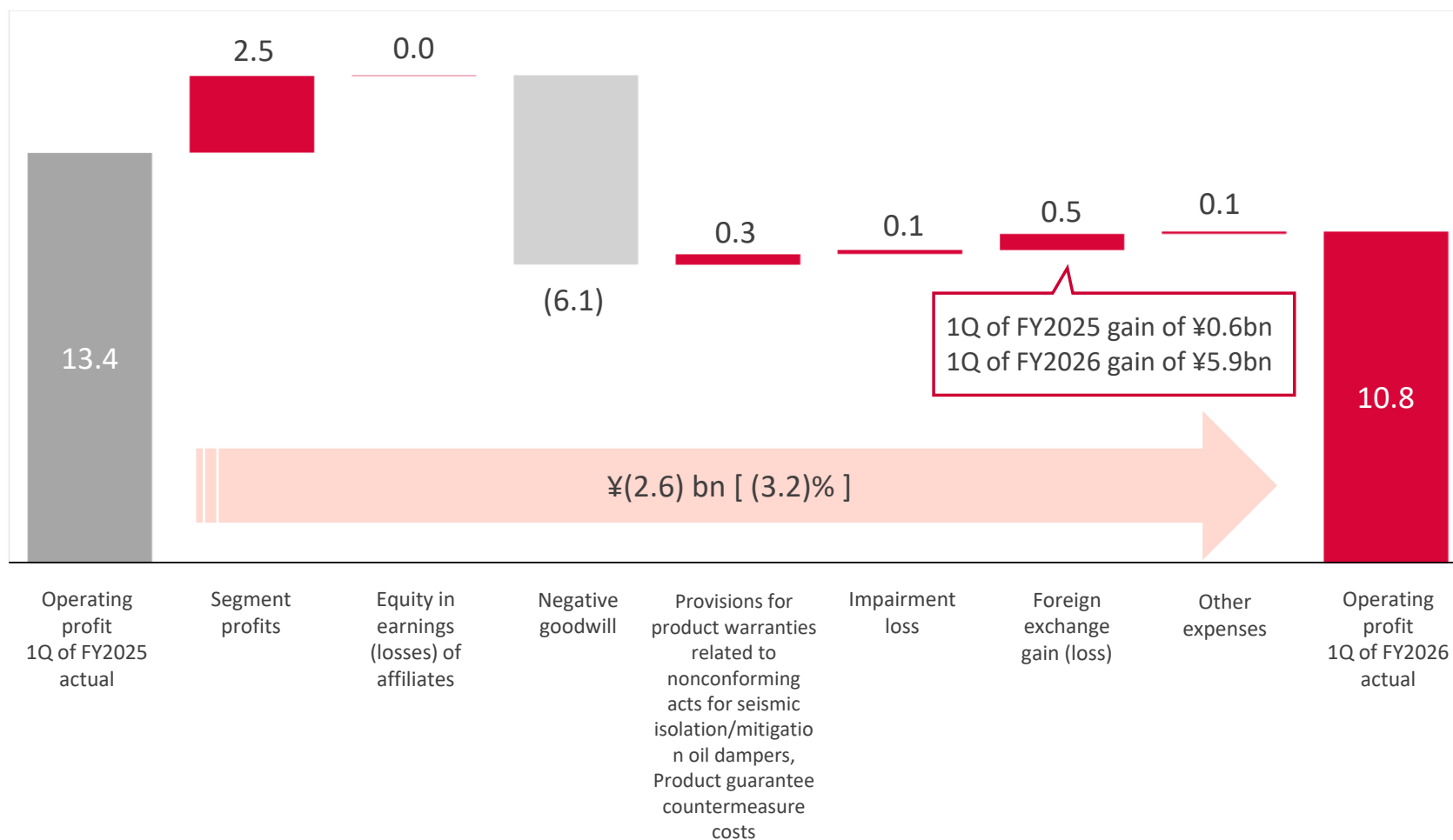
Note: Effective FY2026, the railroad business has been reclassified from AC Operations to HC Operations. FY2025 results have also been restated under HC Operations accordingly.

1Q of FY2026 Changes in Segment Profits (Comparison with previous period)



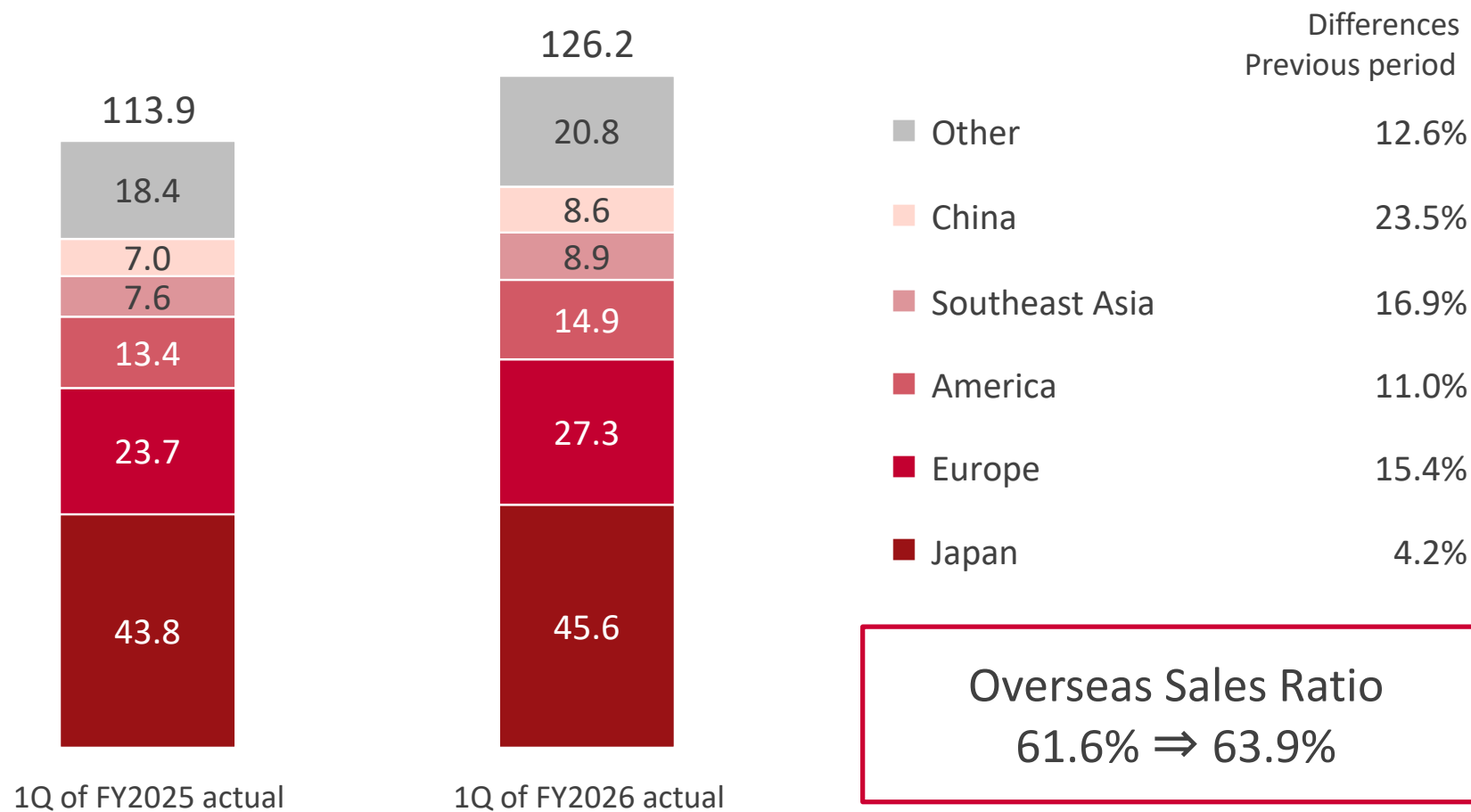
1Q of FY2026 Changes in Operating Profit (Comparison with previous period)

(¥ Billion)



1Q of FY2026 Net Sales by Region

(¥ Billion)



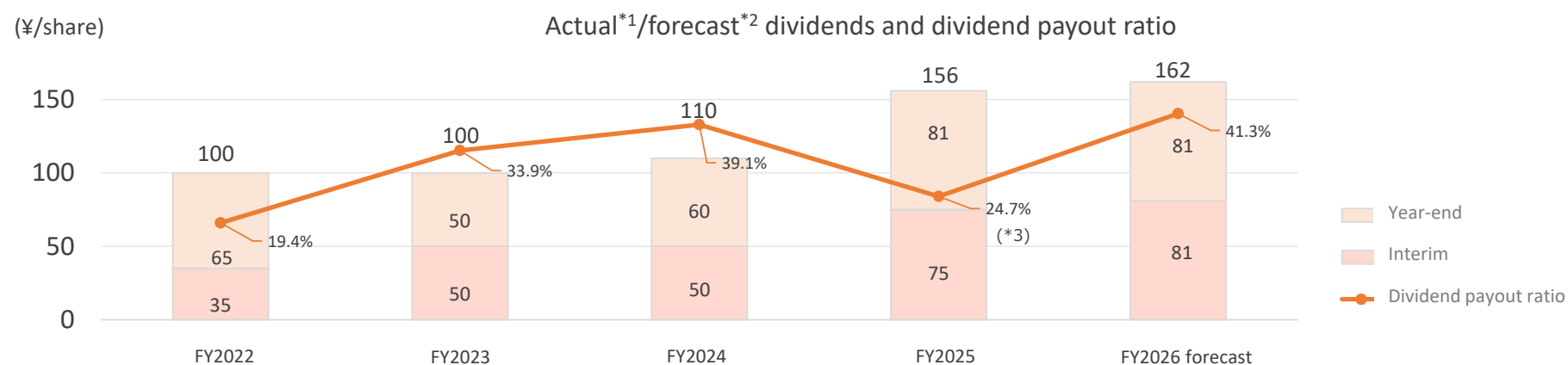
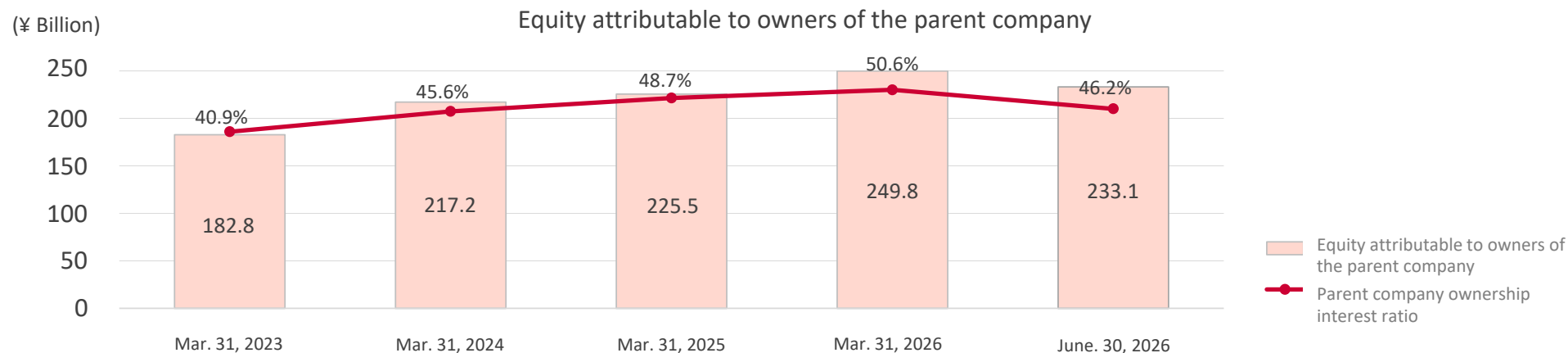
FY2026 Financial Forecast

(¥ Billion)	IFRS		Differences
	FY2025 actual	FY2026 forecast	Previous year
Net sales	481.5	489.0	7.5
Segment profit ^{*1} [Segment profit ratio]	29.4 [6.1%]	20.0 [4.1%]	(9.4)
Operating profit	34.9	24.0	(10.9)
Profit attributable to owners of the parent	29.0	16.0	(13.0)
Dividend (¥) ^{*2}	156	162	6
FOREX (Average) (¥)			
JPY/ US\$	150.77	156.12	
JPY/ EUR	174.79	181.35	

*1 Segment profit correspond to operating income in JGAAP.

*2 The dividend forecast for FY2026 is presented on a pre-split basis and does not reflect the 3-for-1 stock split scheduled to take effect on October 1, 2026.

Changes in Equity and Dividends



*1 Dividends (adjusted for the stock split) are stated based on the 2-for-1 stock split on December 3, 2024, and retroactively adjusted for FY2022 (pre-split dividend X 1/2)

*2 The dividend forecast for FY2026 is presented on a pre-split basis and does not reflect the 3-for-1 stock split scheduled to take effect on October 1, 2026.

*3 Excluding the non-cash gain (¥6.1 billion of negative goodwill from the acquisition of Chita Kogyo) from profit, the dividend payout ratio is 31.6%



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Cautionary Statement

This report contains forward-looking statements, including KYB's plans and strategies, as well as statements that report historical results. Forward-looking statements involve such known and unknown risks and uncertainties as economic conditions; currency exchange rates; laws, regulations, and government policies; and political instability in principal markets.

**For further information, please contact:
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Appendix 1Q of FY2026 Net Sales and Segment Profits

(¥ Billion)	Net Sales			Segment Profits		
	1Q of FY2025 actual	1Q of FY2026 actual	Differences	1Q of FY2025 actual	1Q of FY2026 actual	Differences
AC	79.7	88.8	9.2	4.3	6.3	2.0
Shock absorbers for automobiles	60.4	66.8	6.5	—	—	—
Shock absorbers for motorcycles	11.6	14.4	2.8	—	—	—
Hydraulic equipment for automobiles	4.9	4.9	(0.0)	—	—	—
Others	2.7	2.7	(0.0)	—	—	—
HC	31.0	33.8	2.8	1.2	1.6	0.4
Hydraulic equipment for industrial use	27.3	28.7	1.3	—	—	—
System products	1.3	2.5	1.2	—	—	—
Others	2.4	2.7	0.3	—	—	—
Aircraft Components	1.8	2.0	0.2	0.5	0.6	0.1
Special-purpose vehicles, etc.	1.4	1.5	0.1	0.2	0.2	(0.0)
Total	113.9	126.2	12.2	6.1	8.6	2.5

AC: Automotive Components HC: Hydraulic Components

Appendix Net Sales by Region

(¥ Billion)		1Q of FY2025				1Q of FY2026			
		AC	HC	Others	Total	AC	HC	Others	Total
Japan	Q1	18.6	22.0	3.2	43.8	19.1	23.0	3.5	45.6
	Total	18.6	22.0	3.2	43.8	19.1	23.0	3.5	45.6
Europe	Q1	21.8	1.9	0.0	23.7	25.3	2.0	0.0	27.3
	Total	21.8	1.9	0.0	23.7	25.3	2.0	0.0	27.3
America	Q1	11.6	1.8	0.0	13.4	12.6	2.3	0.0	14.9
	Total	11.6	1.8	0.0	13.4	12.6	2.3	0.0	14.9
China	Q1	4.7	2.3	0.0	7.0	5.7	2.9	0.0	8.6
	Total	4.7	2.3	0.0	7.0	5.7	2.9	0.0	8.6
South East Asia	Q1	6.7	0.9	0.0	7.6	7.8	1.1	0.0	8.9
	Total	6.7	0.9	0.0	7.6	7.8	1.1	0.0	8.9
Others	Q1	16.3	2.1	0.0	18.4	18.4	2.4	0.0	20.8
	Total	16.3	2.1	0.0	18.4	18.4	2.4	0.0	20.8
Total	Q1	79.7	31.0	3.2	113.9	88.8	33.8	3.5	126.2
	Total	79.7	31.0	3.2	113.9	88.8	33.8	3.5	126.2



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