



Contact

KYB Corporation

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Seeking to increase your understanding of our company

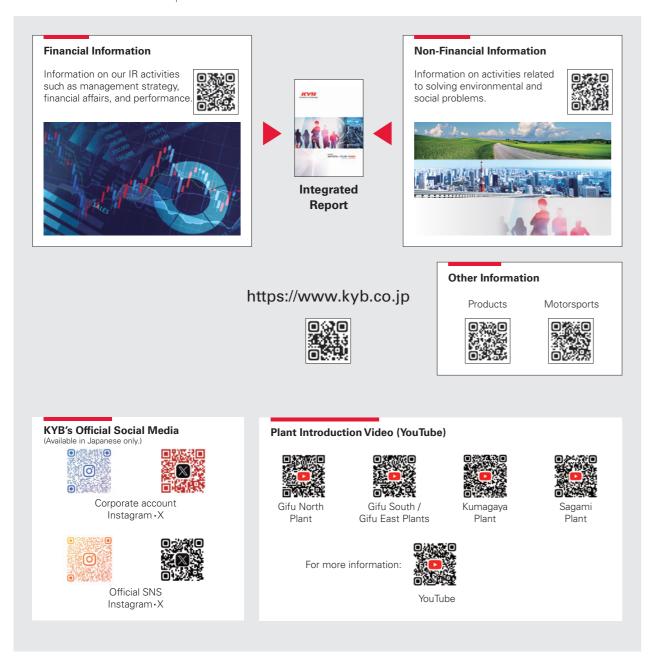
The KAYABA Group Report has been published since FY2019. Its purpose is to enhance investors', shareholders', and all our stakeholders' understanding of the many management, financial, and business strategies of KYB Corporation and its Group companies, as well as our ESG initiatives and more.

We are motivated to bring our long history of 100 years and corporate value into the future. As a corporate group in which we all feel a sense of pride, we hope to raise expectations toward the potential of KYB as we continue to move ahead with our contributions to an affluent future society.

We have compiled this FY2023 report with a focus on quality management as well as ESG management—which forms the basis of policy formulation at KYB. We hope that it will increase your understanding of the KAYABA Group and its work aimed at contributing to the creation of a sustainable society.

We plan to continue taking in our readers' opinions and using them to make improvements, and strive for timely, accurate information disclosure. In addition to this report, we hope that you will check the KYB website for press releases, corporate information related to topics such as technology and the environment, and a range of reports found in the section for investors.

Our Information Disclosure |-



Reporting Period

FY2023 (April 1, 2023 to March 31, 2024)

Note: Includes some activities and information from outside the above reporting period.

Scope

The report covers KYB Corporation and subsidiaries and affiliates in Japan and around the world.

Note: Environmental data is for KYB Corporation (Sagami Plant, Kumagaya Plant, Gifu North Plant, Gifu South Plant, Gifu East Plant, Mie Plant and Nagano Plant) unless otherwise annotated.

Date of Issue

November 2024

Forward-Looking Statements

This report includes plans and forecasts as of the issue date, and estimates based on our business plans and management policies. Forward-looking statements are based on information available at the time of report preparation, and actual results may differ depending on changes in relevant conditions.



over Design

The image is an expression of our human resources, who are taking on the challenge of providing new added value while remaining rooted in our founders DNA, as well as KYB, which is taking on the challenge of achieving the ultimate in ride comfort as a future mobility company.

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