



First Quarter of FY2025 (1Q) Financial Information

August 7, 2025

KYB Corporation

(Code number: 7242; Prime Market of Tokyo Stock Exchange)

1Q of FY2025 Performance Overview

✓ Increase in Net Sales and Profit (Operating Profit ¥6.1bn → ¥13.4bn)

- Net sales rose due to higher sales of OEM products for the automotive sector and the consolidation of Chita Kogyo as a subsidiary.
- Operating profit increased thanks to strong OEM automotive sales, cost reductions from improved productivity in the U.S., and the recognition of negative goodwill from the acquisition of Chita Kogyo.

FY2025 Forecast

✓ Initial Forecast Unchanged

- Taking into account the results of the first quarter, we have maintained our initial forecast.

Return to Shareholders

✓ FY2025 annual dividend forecast: ¥120 per share (No change from the figures announced in May)

- Interim dividend forecast: ¥60 per share, Year end dividend forecast: ¥60 per share

✓ Decision to acquire treasury shares (Up to ¥20bn)

- As of the end of July 2025, approximately ¥12.6 bn of treasury shares had been repurchased.

1Q of FY2025 Financial Summary

(¥ Billion)	IFRS		Differences
	1Q of FY2024 actual	1Q of FY2025 actual	Previous period
Net sales	108.7	113.9	5.2
Segment profits* [Segment profits ratio]	4.4 [4.1%]	6.1 [5.3%]	1.7 [1.3%]
Operating profit [Operating profit ratio]	6.1 [5.6%]	13.4 [11.7%]	7.3 [6.1%]
Profit attributable to owners of the parent	3.9	12.1	8.2
FOREX (Average) (¥)			
JPY/ US\$	155.89	144.60	
JPY/ EUR	167.88	163.80	

*Segment profits correspond to operating income in JGAAP.

1Q of FY2025 Net Sales and Segment Profits

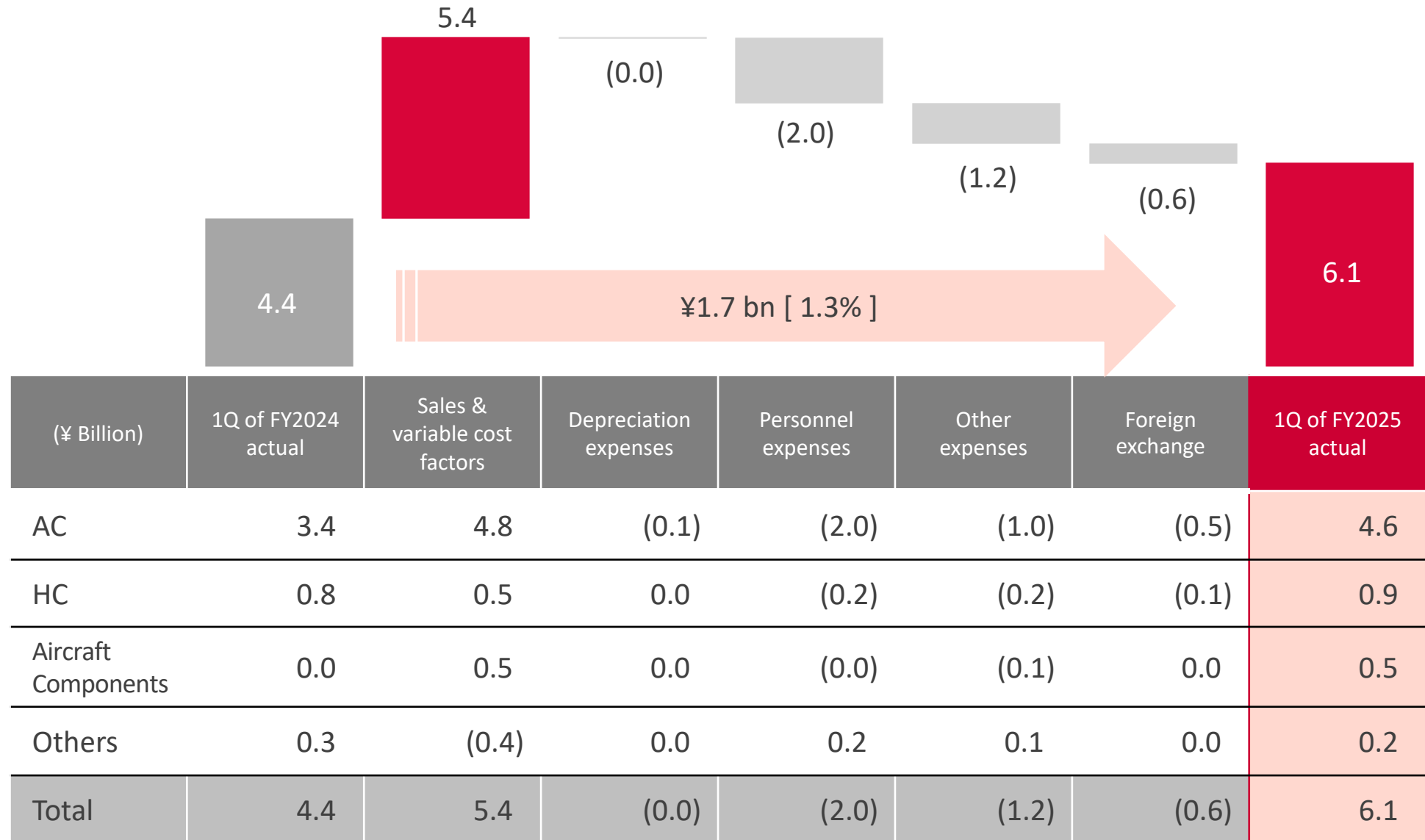
(¥ Billion)	Net Sales			Segment Profits		
	1Q of FY2024 actual	1Q of FY2025 actual	Differences	1Q of FY2024 actual	1Q of FY2025 actual	Differences
AC	74.4	81.3	+6.8	3.4	4.6	1.2
HC	30.3	29.4	(0.9)	0.8	0.9	0.1
Aircraft Components	1.0	1.8	0.9	0.0	0.5	0.5
Others	3.0	1.4	(1.6)	0.3	0.2	(0.1)
Total	108.7	113.9	5.2	4.4	6.1	1.7

AC: Automotive Components

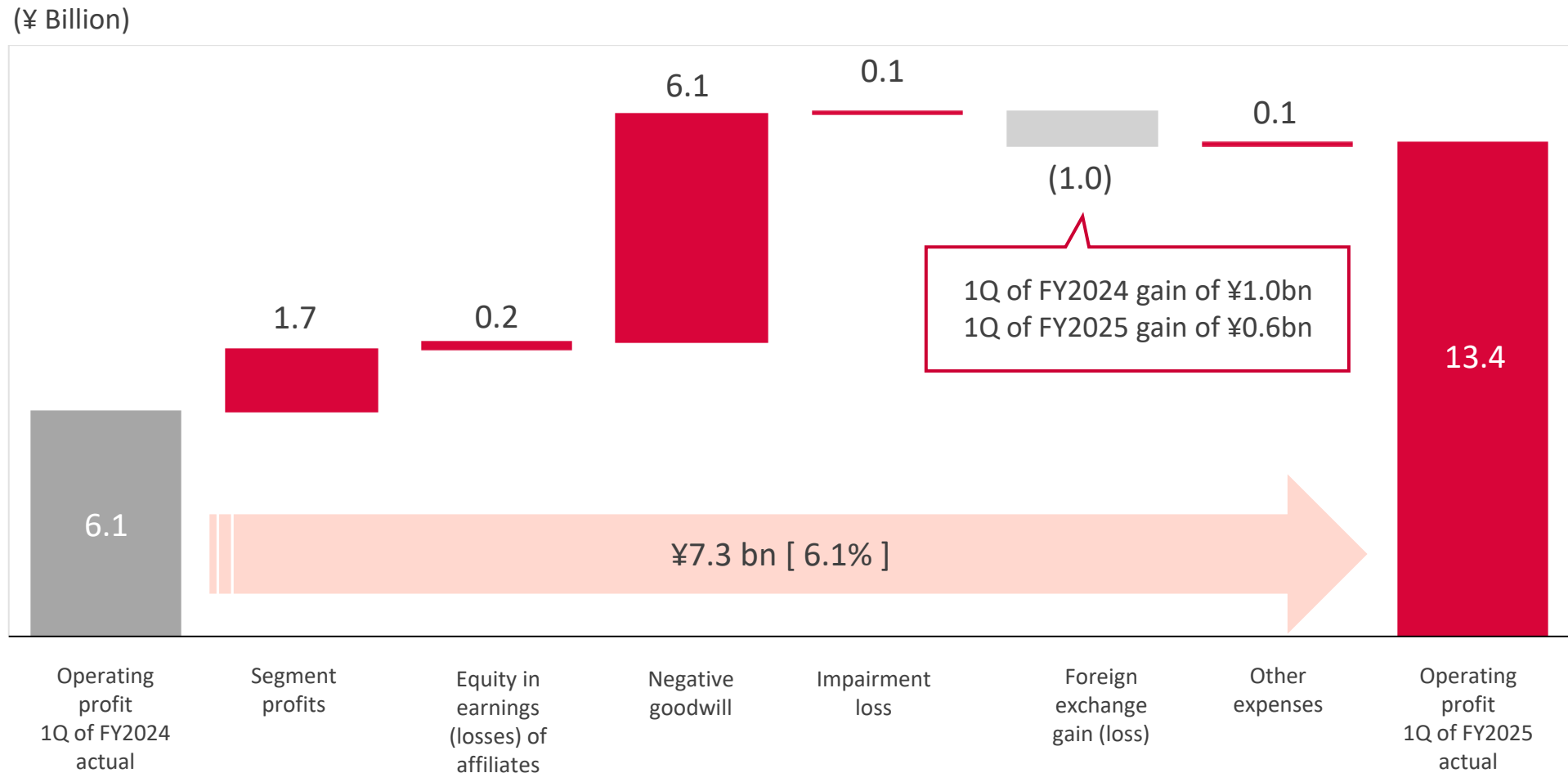
HC: Hydraulic Components

Others: Special-purpose vehicles, etc.

1Q of FY2025 Changes in Segment Profits (Comparison with previous period)



1Q of FY2025 Changes in Operating Profit (Comparison with previous period)



1Q of FY2025 Net Sales by Region

(¥ Billion)



	Differences Previous period
Other	(8.2)%
Southeast Asia	6.9%
China	14.8%
America	(2.3)%
Europe	15.1%
Japan	6.5%

Overseas Sales Ratio
62.2% ⇒ 61.6%

FY2025 Financial Forecast

(¥ Billion)	IFRS		Differences
	FY2024 actual	FY2025 forecast	Previous year
Net sales	438.3	440.0	1.7
Segment profits ^{*1} [Segment profits ratio]	19.8 [4.5%]	15.0 [3.4%]	(4.8)
Operating profit	22.7	22.5	(0.2)
Profit attributable to owners of the parent	14.9	17.5	2.6
Dividend (¥) ^{*2} (Adjusted for the stock split)	110 (Including commemorative dividend 5)	120	10
FOREX (Average) (¥)			
JPY/ US\$	152.57	137.40	
JPY/ EUR	163.73	157.20	

*1 Segment profits correspond to operating income in JGAAP.

*2 Dividends (adjusted for the stock split) are stated based on the 2-for-1 stock split on December 3, 2024, and retroactively adjusted (pre-split dividend X 1/2)

FY2025 Net Sales and Segment Profits Forecast

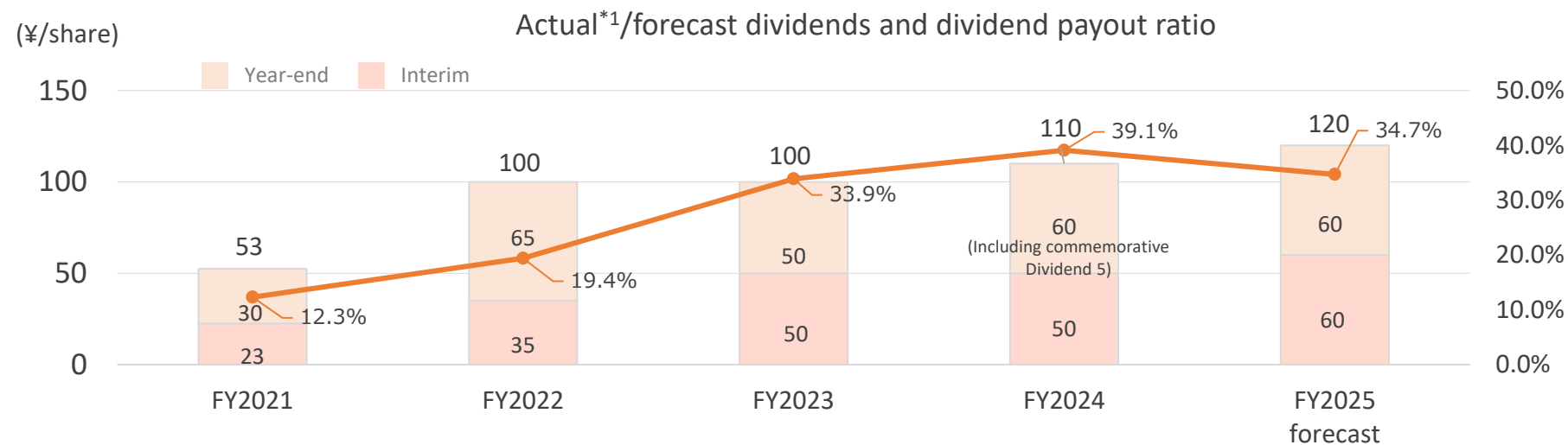
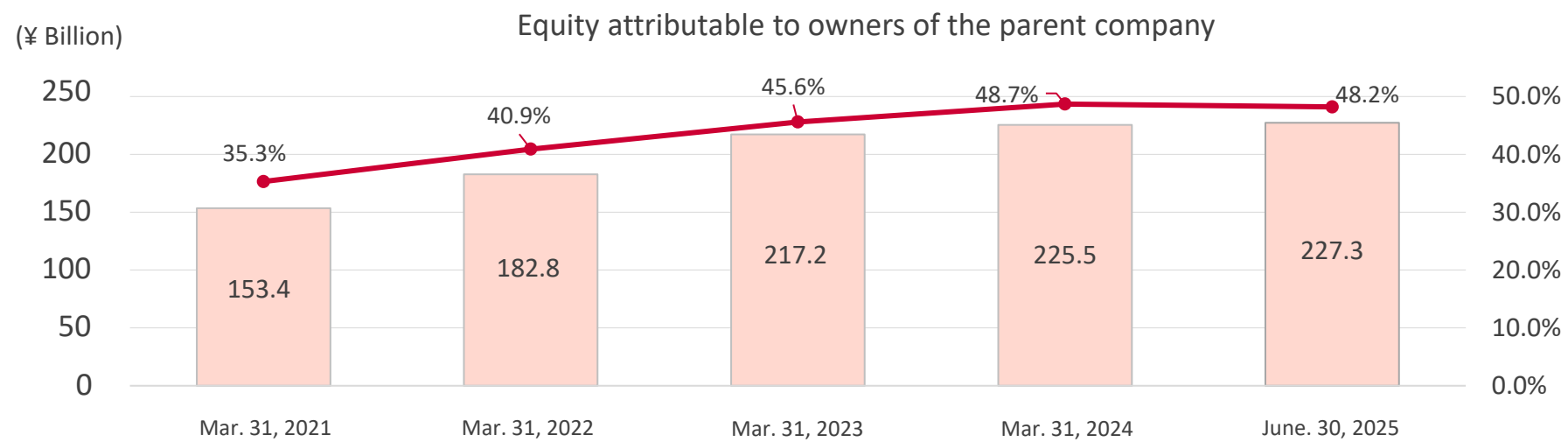
(¥ Billion)	Net Sales			Segment Profits		
	FY2024 actual	FY2025 forecast	Differences	FY2024 actual	FY2025 forecast	Differences
AC	307.6	314.8	7.2	17.2	13.2	(4.0)
HC	116.2	113.6	(2.6)	1.7	0.9	(0.8)
Aircraft Components	3.7	5.1	1.4	(0.4)	0.0	0.4
Others	10.8	6.5	(4.3)	1.3	0.8	(0.5)
Total	438.3	440.0	1.7	19.8	15.0	(4.8)

AC: Automotive Components

HC: Hydraulic Components

Others: Special-purpose vehicles, etc.

Changes in Equity and Dividends



*1 Dividends (adjusted for the stock split) are stated based on the 2-for-1 stock split on December 3, 2024, and retroactively adjusted for FY2021 (pre-split dividend X 1/2)



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Cautionary Statement

This report contains forward-looking statements, including KYB's plans and strategies, as well as statements that report historical results. Forward-looking statements involve such known and unknown risks and uncertainties as economic conditions; currency exchange rates; laws, regulations, and government policies; and political instability in principal markets.

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Appendix 1Q of FY2025 Net Sales and Segment Profits

(¥ Billion)	Net Sales			Segment Profits		
	1Q of FY2024 actual	1Q of FY2025 actual	Differences	1Q of FY2024 actual	1Q of FY2025 actual	Differences
AC	74.4	81.3	+6.8	3.4	4.6	1.2
Shock absorbers for automobiles	54.5	60.4	5.8	—	—	—
Shock absorbers for motorcycles	10.8	11.6	0.8	—	—	—
Hydraulic equipment for automobiles	5.5	4.9	(0.6)	—	—	—
Others	3.6	4.3	0.7	—	—	—
HC	30.3	29.4	(0.9)	0.8	0.9	0.1
Hydraulic equipment for industrial use	28.6	27.3	(1.3)	—	—	—
System products	0.8	1.3	0.5	—	—	—
Others	1.0	0.8	(0.1)	—	—	—
Aircraft Components	1.0	1.8	0.9	0.0	0.5	0.5
Others	3.0	1.4	(1.6)	0.3	0.2	(0.1)
Total	108.7	113.9	5.2	4.4	6.1	1.7

AC: Automotive Components

HC: Hydraulic Components

Others: Special-purpose vehicles, etc.

Appendix Net Sales by Region

(¥ Billion)		1Q of FY2024				1Q of FY2025			
		AC	HC	Others	Total	AC	HC	Others	Total
Japan	1Q	17.2	21.6	2.3	41.1	20.2	20.4	3.2	43.8
	Total	17.2	21.6	2.3	41.1	20.2	20.4	3.2	43.8
Europe	1Q	18.8	1.8	0.0	20.6	21.8	1.9	0.0	23.7
	Total	18.8	1.8	0.0	20.6	21.8	1.9	0.0	23.7
America	1Q	11.5	2.1	0.1	13.7	11.6	1.8	0.0	13.4
	Total	11.5	2.1	0.1	13.7	11.6	1.8	0.0	13.4
China	1Q	4.0	2.0	0.0	6.1	4.7	2.3	0.0	7.0
	Total	4.0	2.0	0.0	6.1	4.7	2.3	0.0	7.0
South East Asia	1Q	6.1	1.0	0.0	7.1	6.7	0.9	0.0	7.6
	Total	6.1	1.0	0.0	7.1	6.7	0.9	0.0	7.6
Others	1Q	16.7	1.8	1.6	20.1	16.3	2.1	0.0	18.4
	Total	16.7	1.8	1.6	20.1	16.3	2.1	0.0	18.4
Total	1Q	74.4	30.3	4.0	108.7	81.3	29.4	3.2	113.9
	Total	74.4	30.3	4.0	108.7	81.3	29.4	3.2	113.9



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